



**NORTHERN  
MIDDLESEX  
COUNCIL OF  
GOVERNMENTS**  
SERVING THE REGION SINCE 1963

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**Jennifer Raitt**  
Executive Director  
NMCOG

**Stephen Themelis**  
Chair  
NMCOG Council

# Notice of Meeting NMCOG Council

The next meeting of the Northern Middlesex Council of Governments (NMCOG) will be held on Wednesday, December 17, 2025, at 7:00 p.m. at 672 Suffolk Street, Suite 100, Lowell, MA 01854 and on Zoom at <https://us02web.zoom.us/j/86418433254> Meeting ID: 864 1843 3254, One tap mobile +13017158592,,86418433254#.

## AGENDA

1. Call to Order and Roll Call
2. Meeting Minutes – Minutes from NMCOG Council Meeting 11/19/2025 (Vote Required)
3. Financial Report and Warrant - (Vote Required)
4. NMCOG FY26 Budget Adjustment – Finance Committee report and recommendation (Vote Required)
5. Annual Report presentations to Select Boards/ City Council
6. Executive Director's Report
7. Community Exchange
8. NMCOG Reminders and Announcements
  - NMCOG Council Meeting – January 21 at 7 PM (hybrid on Zoom and at NMCOG)
  - NMMPO Meeting – January 28 at 2 PM (hybrid on Zoom and at NMCOG)
9. Other Business not known at the time of posting of this agenda.
10. Adjourn

CITY/TOWN CLERKS: PLEASE POST PURSUANT TO OPEN MEETING LAW

Please contact [jraitt@nmcog.org](mailto:jraitt@nmcog.org) with any questions